



Date: 13/07/2026

Attention: Mr. Nabil Hawat, Manager Zinaline

Reference: HXC-ZL-AL-260713

Subject: **Formal Attestation of Ongoing Corporate Restructuring and ISO Implementation**

Dear Mr. Hawat,

This letter serves as formal confirmation that HEX Consultancy is currently executing the comprehensive corporate restructuring of Zinaline. We attest that all organizational transformation activities are proceeding in strict alignment with required industry norms and best practices. Our team is actively applying the agreed-upon methodologies—including the architectural mapping of responsibilities, cross-departmental process modeling, and the establishment of secure governance protocols—to ensure the successful and timely execution of all previously outlined deliverables.

Furthermore, we confirm that in the continuity of the structural reorganization, HEX Consultancy is imperatively implementing the comprehensive quality management frameworks required for ISO 9001:2015 certification. We are methodically embedding these global standards into the core of the daily administrative and operational procedures of the factory. Based on our current progress and the planned trajectory of the implementation phases, Zinaline will be fully prepared to undergo the formal ISO certification audit on or around October 1, 2026.

We remain deeply committed to building a resilient, autonomous, and certified operational model for Zinaline. Should you, your stakeholders, or any third-party auditing body require supplementary documentation regarding our ongoing methodologies or project milestones, please do not hesitate to request it.

Sincerely,

On behalf of HEX Consultancy,
Eng. Jad el Achkar
CEO, Founder



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